# FINANCIAL AGGREGATES FOR 2020 ITALIAN COMPANIES (2008)



2020 SELECTED COMPANIES

1998-2007

Excerpt in English from "DATI CUMULATIVI DI 2020 SOCIETÀ ITALIANE"

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This survey provides data for 2,020 large and medium-size Italian companies operating in the manufacturing and services sectors. Their share of aggregate sales by Italian enterprises with over 20 staff on their books as recorded by the Italian Statistics Office ISTAT in 2003, (¹) is as follows: 47% for industry, 66% for public services, 46% for transport, and 23% for retailing. In manufacturing industry the share is equal to 41% of sales, 51% of exports, 31% of employment and 40% of fixed assets. It is believed that virtually all the Italian companies with over 500 staff are included in this survey.

Individual groups of tables analysing balance-sheet data (Table I), additional information (Table II), and profit-and-loss figures (Table III) provide statistics for the following sets of aggregates over the 1998-2007 ten-year period: all 2,020 companies; all companies broken down by record of profitability, loss-making and mixed results; ownership structure (public or private sector, non-Italian-owned); medium-size companies; manufacturing and service industries; and lastly, sector of operation. A diagram providing an overview of the various breakdowns to facilitate interpretation of the tables is provided at the end of this report, plus the ATECO 2007 codes used to classify companies in the various sectors. As usual, the companies concerned provided assistance in collating the financial data and additional information. The methodological criteria adopted are set out in the appendix.

To ensure the aggregate figures form a basis for like-for-like comparison over the period under review, these have been compiled using a "closed" number of firms (see Table 1). For the same reason, the ownership structure (public or private sector, non-Italian-owned) has also been kept constant, referring to the situation outstanding as at year-end 2007. Also for reasons of maintaining a like-for-like comparison basis, ENI's primary gas distribution business, which was subject to a wide-ranging corporate reorganization in 2002, has continued to be included in the energy sector. Medium-size enterprises have been defined in accordance with the same criteria as adopted in the Mediobanca-Unioncamere survey of such businesses. (2)

<sup>(1)</sup> Company Accounts for 2003 (Rome, 2007). Data refers to approx. 46,000 industrial companies and around 31,000 businesses in the tertiary sector.

<sup>(2)</sup> Italian Medium-Size Businesses (annual survey). These are defined as companies not owned by large groups, whose headcount in 2007 numbered less than 500 staff and with turnover not exceeding  $\in$  290m.

The statistics contained in this edition are also available on our website (www.mbres.it), along with some additional tables, plus historical data going back to 1968 until 2002 for a restricted group of businesses based on the following criteria:

- statistics for all companies from 1968 to 2002: these cover a group of 980 large and medium-size companies, with a breakdown for 140 medium-size enterprises;
- statistics for private sector companies and public sector companies: in order to ensure that the figures form a like-for-like basis for comparison, the timeframe has been divided into four separate periods, each of them including common years at the start and the end of the series, to make it possible to prepare interconnected indexes:
  - 1968-1992: data refer to 970 private sector and 234 public sector companies;
  - 1992-1994: data refer to 908 private sector and 199 public sector companies, the changes being due to various privatizations under a government programme to sell off state holdings, and the failure by certain companies to provide updated figures, which has led to their being excluded from the survey;
  - 1994-1997: 856 private sector and 141 public sector companies, the most significant changes here relating to privatization of state-owned steel companies, and the exclusion of other companies due to data not being available;
  - 1997-2002: 888 private sector and 92 public sector companies, the most important change here relating to the privatization of telecommunications companies owned by the IRI group.

Table 1

# ANNUAL CHANGES IN NUMBER OF SELECTED COMPANIES

	ADDITIONS	REDUCTIONS	NUMBER AT YEAR-END
	(Companies incorporated in year)	(Mergers)	
1998	_	_	2001
1999	99	- 41	2059
2000	84	- 73	2070
2001	89	- 56	2103
2002	64	- 81	2086
2003	54	- 69	2071
2004	45	- 63	2053
2005	57	- 51	2059
2006	49	- 62	2046
2007	25	- 51	2020
	566		

N.B. - 162 companies have been added and 157 deleted since last year's edition. Of the latter, 51 have been merged into other selected companies, 8 into companies not in the aggregate, 11 have gone into bankruptcy proceedings, 2 have ceased trading and 85 failed to provide their figures in time for inclusion.

Table 2

# AGGREGATE GROWTH INDICES

	2003	2004	2005	2006	2007
	%	%	%	%	%
CHANGE IN NET SALES of which:	+ 3.2	+ 7.8	+ 7.4	+ 9.9	+ 4.5
domestic sales	,			+ 8.5 +14.0	
INCREASES IN GROSS FIXED ASSETS $(^1)$	+ 2.0	+ 4.6	+ 5.2	+ 3.1	+ 4.0
DECREASE IN NUMBER OF EMPLOYEES	_ 14	_ 00	- 05	+ 0.1	

<sup>(1)</sup> Excluding monetary revaluations pursuant to Laws 342/00, 448/01, 350/03 and 266/05, write-ups arising from asset transfers between companies. The change in 2006 has been calculated excluding the effect of the transaction referred to on page 4, note 1.

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# GROWTH INDICES BY INDUSTRY 2004/2007 (Percentage changes)

	NI SAI					GROSS FIXED ASSETS ( <sup>1</sup> )		ER OF OYEES
	%		Ran	ık	%	Rank	%	Rank
	(04/07)	(06/07)	(04/07)	(06/07)				
IRON AND STEEL ENERGY	55.6 47.8	11.8 1.4	1 2	3 19	18.0 15.7	6 9	<i>−2.8 −7.6</i>	14 21
PROCESS ENGINEERING VEHICLES	40.5 35.1	22.9 12.7	3	1 2	37.0 21.3	2 4	13.1 5.6	3 5
RUBBER AND CABLES	31.3	4.0	5	15	5.6	20	-7.2	20
MECHANICAL ENGINEERING DAIRY PRODUCTS	24.5 20.8	8.5 6.9	7	5 6	10.3 16.2	16 8	0.9 -9.1	8 24
CLOTHING	20.6 20.4	6.3 11.1	8	8 4	20.8 5.3	5 21	10.0 -8.1	4 22
GLASSLEATHERWEAR	19.1	-1.3	10	25	-0.2	24	1.7	7
TRANSPORTS CHEMICALS	18.8 16.2	6.2 0.7	11 12	9 22	11.7 2.7	12 22	-3.2 -6.2	15 16
RETAILING	15.5	6.1	13	10	33.1	3	14.1	2
CONFECTIONERY TIMBER AND FURNISHING	15.3 13.7	6.0 5.1	14 15	11 14	16.5 9.5	7 17	0.6 2.5	9 6
PAPER	11.4 9.9	5.9 6.7	16 17	12 7	7.2 37.4	18	-6.2 68.2	17
BUILDING AND CIVIL ENGINEERING PHARMACEUTICALS AND COSME-		0./	1 /	/	3/.4	1	08.2	1
TICSBUILDING MATERIALS	8.5 6.0	2.9 0.3	18 19	16 23	11.0 10.5	14 15	-2.6 -1.3	12 11
MAN-MADE FIBRES	5.6	-4.3	20	27	-11.5	27	-12.7	26
WINES, SPIRITS AND BEVERAGES PRINTING AND PUBLISHING	4.4 1.9	5.5 -0.5	21 22	13 24	7.1 13.3	19 10	-2.7 -6.6	13 18
RADIO, TV AND DOMESTIC AP-	1 1	2.7	22	17	2.5	25	0.5	25
PLIANCES PUBLIC UTILITIES	1.1 -0.8	2.7 -1.4	23 24	17 26	−2.5 11.5	25 13	−9.5 −8.3	23
CONSERVES MANUFACTURES ELECTRONICS	-1.2 -3.5	1.8 0.8	25 26	18 20	11.8 0.7	11 23	0.5 $-7.1$	10 19
TEXTILES	-10.0	0.7	27	21	-7.5	26	-15.4	27
2020 COMPANIES	23.3	4.5			12.8		-0.4	
PUBLIC SECTOR COMPANIES PRIVATE SECTOR COMPANIES	31.6 21.0	1.7 5.3			13.1 12.5		$-4.5 \\ 0.8$	
MEDIUM-SIZE COMPANIES	20.0	8.0			14.4 12.9		0.6 -0.2	
MANUFACTURING COMPANIES SERVICE COMPANIES	27.4 7.1	5.0 2.1			12.9 12.7		$-0.2 \\ -0.7$	
NON-ITALIAN-OWNED COMPANIES	19.5	4.0			12.2		-2.3	

# ANNUAL CHANGES IN VALUE ADDED

	1999	2000	2001	2002	2003	2004	2005	2006	2007
	%	%	%	%	%	%	%	%	%
CHEMICALS ENERGY IRON AND STEEL	−3.8	11.2	-13.6	1.9	-0.1	8.7	-8.1	-4.0	13.0
	1.7	8.6	1.9	-15.6	12.8	6.5	2.0	-0.1	3.2
	−8.1	14.4	-11.5	-6.9	7.2	30.0	10.0	13.8	16.3
BASIC INDUSTRIES	-0.4	9.7	-2.1	-12.3	10.1	9.6	1.7	1.5	6.6
FOOD	5.3	1.7	2.7	4.8	5.3	-1.0	-2.0	-2.5	0.5
	-2.2	-3.5	14.5	-3.9	-6.0	-2.1	-2.7	-11.1	2.1
	-11.1	12.6	–16.3	-19.9	19.4	1.0	7.9	25.4	13.8
PLIACES ELECTRONICS PHARMACEUTICALS AND COSME-	6.3	0.2	-3.9	3.6	-2.4	1.7	−9.3	2.0	1.3
	1.0	15.0	3.8	-6.4	-0.3	7.9	−3.0	-2.3	4.1
TICS  MAN-MADE FIBRES  RUBBER AND CABLES  PROCESS ENGINEERING  BUILDING AND CIVIL ENGINEE-	10.1	9.0	7.8	5.6	-0.3	0.7	2.1	2.8	2.1
	-16.5	17.8	-12.6	-11.9	-22.6	-10.1	-6.7	7.1	-8.9
	-4.9	1.6	-4.0	-0.4	-6.0	11.3	-2.5	6.7	5.2
	-7.7	12.3	14.5	0.8	-6.0	-8.3	16.8	8.9	18.9
RING	1.5	-10.7	17.1	2.7	9.6	2.8	6.6	18.7	2.1
	2.0	18.4	-2.5	0.4	-14.9	17.3	0.9	5.4	3.5
	4.8	8.4	0.8	0.7	4.0	5.4	2.1	6.6	8.1
	13.5	25.2	13.0	-8.6	-7.0	7.8	3.0	9.0	-5.7
	15.2	11.3	5.2	7.6	0.6	-0.4	-7.0	5.8	-2.7
	5.2	7.5	-3.8	5.4	1.6	2.5	-0.4	-1.2	0.9
	1.8	4.2	5.4	-0.5	-3.4	0.2	2.0	3.5	7.4
	1.7	7.2	8.4	-3.6	-7.9	-1.0	6.9	-6.4	9.8
OTHER MANUFACTURING COM-	1.6	7.8	1.0	-1.1	2.1	2.4	0.9	6.0	5.4
PANIES	0.8	8.5	-0.2	-5.3	4.9	5.0	1.3	4.3	5.8
RETAILING (¹) PUBLIC UTILITIES TRANSPORTS	16.0	7.5	11.0	8.4	5.3	6.6	2.6	8.1	7.9
	1.9	4.8	9.0	6.9	9.4	5.0	-1.7	2.0	-4.3
	–11.1	7.4	5.9	0.2	–11.5	23.7	-2.9	–12.5	17.3
SERVICE COMPANIES (1)	_	5.7	8.4	5.5	4.5	8.1	-1.4	-0.3	0.8
2020 COMPANIES (¹)	0.6	7.7	2.3	-2.0	4.8	6.0	0.4	2.8	4.2
	-2.3	11.4	0.4	-9.7	4.4	7.4	-2.5	-1.6	9.3
	1.8	6.2	3.1	1.2	4.9	5.5	1.4	4.4	2.5
	2.9	7.0	3.4	2.2	0.4	4.5	-0.1	5.7	7.5
	3.8	10.2	10.5	2.1	4.9	6.2	4.0	1.9	4.1

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N.B. - The indices may also be affected by transfers of businesses to and from companies operating in different industries. (1) Net of revaluations pursuant to Laws 342/00, 448/01, 350/03 and 266/05 and gains arising on transfer, but gross of depreciation/amortization. The change has been calculated excluding the effect of the transaction referred to on page 4, note 1.

<sup>(1)</sup> Calculated on a like-for-like basis.

Table 5

# NET PROFIT (LOSS)

		20	07	·	·	20	INCRI (DECR 2007-	EASE)		
	PRO	FITS	LOSSES		PROFITS		LOSSES		PROFITS	LOSSES
	No. of companies	€ m	No. of companies	€ m	No. of companies	€ m	No. of companies	€ m	€	m
2020 COMPANIES	1514	36,350	506	6,433	1474	36,146	572	9,010	204	(2,577)
159 PUBLIC SECTOR COMPANIES	105	14,075	54	1,765	117	12,995	60	3,973	1,080	(2,208)
1861 PRIVATE SECTOR COMPANIES	1409	22,275	452	4,668	1357	23,151	512	5,037	(876)	(369)
553 MEDIUM-SIZE COMPANIES	447	1,215	106	226	422	985	128	231	230	(5)
1786 MANUFACTURING COMPANIES	1354	29,243	432	4,702	1314	29,012	486	5,041	231	(339)
234 SERVICE COMPANIES	160	7,107	74	1,731	160	7,134	86	3,969	(27)	(2,238)
574 NON-ITALIAN-OWNED COMPANIES	394	7.024	180	1 879	388	6 395	190	2 114	629	(235)

Table 6

# EARNINGS STRUCTURE: A PERCENTAGE ANALYSIS

	202 COMPA		PUB: SECT COMPA	ΓOR	PRIV SECT COMPA	ΓOR	MEDIUN COMPA		MANU TURI COMPA	ING	SERV COMPA		NON-ITA OWN COMPA	IED
	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007
	%	%	%	%	%	%	%	%	%	%	%	%	%	%
NET SALES	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
OTHER OPERATING REVENUES	3.5	3.9	5.1	6.5	3.1	3.1	1.6	1.6	3.0	3.3	6.2	6.7	3.7	3.7
CONSUMABLE AND SUNDRY OPERATING COSTS	-80.3	-80.7	-80.5	-80.1	-80.3	-80.9	-82.4	-82.5	-83.8	-83.9	-64.5	-65.5	-81.9	-81.9
VALUE ADDED	23.2	23.2	24.6	26.4	22.8	22.2	19.2	19.1	19.2	19.4	41.7	41.2	21.8	21.8
LABOUR COST	-11.2	-11.0	-12.1	-11.7	-11.0	-10.8	-11.2	-10.8	-9.7	-9.6	-17.8	-17.8	-10.9	-10.7
GROSS OPERATING MARGIN	12.0	12.2	12.5	14.7	11.8	11.4	8.0	8.3	9.5	9.8	23.9	23.4	10.9	11.1
DEPRECIATION AND AMORTISATION	-5.3	-5.1	-5.7	-5.6	-5.1	-4.8	-3.4	-3.2	-4.0	-3.7	-11.3	-11.2	-5.2	-5.0
OPERATING MARGIN	6.7	7.1	6.8	9.1	6.7	6.6	4.6	5.1	5.5	6.1	12.6	12.2	5.7	6.1
INTEREST CHARGES LESS INTEREST INCOME	0.6	0.6	2.5	2.7		-0.2	-0.6	-0.8	1.3	1.3	-2.9	-3.2	-0.1	-0.4
PROFIT (LOSS) BEFORE TAX	7.3	7.7	9.3	11.8	6.7		4.0		6.8			0	5.6	5.7

# NET SALES AS A PERCENTAGE OF GROSS TANGIBLE FIXED ASSETS

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
	%	%	%	%	%	%	%	%	%	%
2020 COMPANIES (1)	85.1	86.2	101.6	103.7	98.6	99.7	102.8	104.9	114.8	115.2
COMPANIES CONSISTENTLY IN PROFIT OR BREAKING EVEN	76.6	79.4	92.8	103.7	100.7	106.7	111.8	116.2	123.1	122.6
COMPANIES CONSISTENTLY INCURRING LOSSES	101.5	97.3	126.7	118.5	93.0	85.1	85.0	84.1	82.8	85.7
COMPANIES WITH MIXED RECORDS $(^1)$	91.1	91.0	107.9	103.3	97.5	96.2	98.2	99.2	110.8	111.7
PUBLIC SECTOR COMPANIES (1)	35.2	35.6	47.2	49.5	45.3	44.4	47.9	51.5	59.9	58.8
PRIVATE SECTOR COMPANIES	133.7	134.8	154.1	151.7	144.3	148.1	151.3	152.8	161.3	162.7
MEDIUM-SIZE COMPANIES	214.1	207.1	214.4	212.5	200.9	194.7	196.7	195.8	202.6	206.4
MANUFACTURING COMPANIES:										
- including energy companies	116.2	117.4	139.5	145.1	138.8	140.2	147.2	153.0	165.0	166.1
- excluding energy companies	180.5	177.8	203.9	200.7	195.1	193.7	197.8	197.3	209.3	214.7
SERVICE COMPANIES (1)	38.3	40.5	45.9	47.6	45.5	47.0	46.5	44.8	47.6	46.8
NON-ITALIAN-OWNED COMPANIES	211.5	213.4	229.7	221.0	209.9	211.1	214.4	219.3	228.8	228.4

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N.B. - Excluding monetary revaluations pursuant to Laws 342/00, 448/01, 350/03 and 266/05, write-ups arising from asset transfers between companies.

(1) The change in 2006 is influenced by the transaction referred to on page 4, note 1.

# AVERAGE DEPRECIATION RATES

	AVERAG	E DEPRECIATI	ON RATE	S	PERCENTAGE OF TANGIBLE FIXED ASSETS
•	2006	2007		RAGE /2007	DEPRECIATED AT END-2007
	%	%	(ordina %	ry only) %	%
2020 COMPANIES	3.9	3.9	5.1	4.9	54.5
COMPANIES CONSISTENTLY IN PROFIT	3.7	3.6	5.0	4.7	56.2
COMPANIES CONSISTENTLY INCURRING LOSSES	8.7	8.1	9.4	9.4	64.1
COMPANIES WITH MIXED RECORDS	3.9	3.9	5.0	4.9	53.2
PUBLIC SECTOR COMPANIES	2.5	2.5	3.8	3.7	44.3
PRIVATE SECTOR COMPANIES	5.3	5.2	6.2	6.0	64.1
MEDIUM-SIZE COMPANIES	4.9	4.7	5.9	5.7	64.7
MANUFACTURING COMPANIES	4.6	4.4	5.7	5.4	60.0
SERVICE COMPANIES	3.1	3.2	4.2	4.1	47.1
NON-ITALIAN-OWNED COMPANIES	6.5	6.2	7.4	7.1	62.9

# INTEREST CHARGES

	TOTAL IN	TEREST ES (¹)	INTEREST CHA	
	€ m	Average cost of funding %	€ m	As % of NOM
2020 COMPANIES				
2003	11,787	5.8	(1,284)	-4.8
2004	10,834	5.1	(1,690)	-4.7
2005	13,355	5.8	(434)	-1.2
2006	14,206	6.0	3,179	8.2
2007	18,854	7.3	3,028	7.1
PUBLIC SECTOR COMPANIES				
2003	2,468	4.8	1,655	30.2
2004	2,599	4.6	841	8.1
2005	3,644	5.9	1,845	17.1
2006	3,516	5.7	3,397	36.2
2007	6,527	8.4	3,699	29.1
PRIVATE SECTOR COMPANIES			-,	
2003	9.319	6.2	(2.939)	-13.9
2004	8,235	5.2	(2,531)	-10.0
2005	9,711	5.8	(2,279)	-8.7
2006	10,690	6.0	(218)	-0.7
2007	12,327	6.9	(671)	-2.2
MEDIUM-SIZE COMPANIES	12,327	0.7	(0/1)	2.2
2003	480	5.3	(147)	-12.2
	434	3.3 4.5	(147)	-12.2 -13.8
2004	434	4.3 4.4	(187)	-13.8 -14.6
2005		4.4 4.9	(192)	-14.0 $-11.4$
2006	510		(181)	-11.4 -14.4
2007	642	5.9	(276)	-14.4
MANUFACTURING COMPANIES	7.050		1.024	11.2
2003	7,059	5.5	1,934	11.2
2004	6,520	5.1	1,004	4.3
2005	7,617	6.1	2,938	12.3
2006	8,523	6.6	6,055	23.4
2007	12,691	8.2	6,294	20.9
SERVICE COMPANIES				
2003	4,728	6.4	(3,218)	-34.4
2004	4,314	5.0	(2,694)	-22.1
2005	5,738	5.5	(3,372)	-25.9
2006	5,683	5.2	(2,876)	-22.5
2007	6,163	6.0	(3,266)	-25.7
NON-ITALIAN-OWNED COMPANIES				
2003	2,357	5.6	(626)	-10.0
2004	2,148	5.0	(951)	-11.8
2005	2,447	5.6	(336)	-3.6
2006	2,715	6.2	(162)	-1.7
2007	3,245	7.1	(717)	-6.6
	٠,= .٥	,	(, -, )	3.0

N.B. - NOM = Net operating margin.
(1) Excludes exchange gains and losses.

# EXPENDITURE

		CAPITAL	EXPENDIT	URE AT CO	ONSTANT P	RICES (1)	
	Total	Public sector	Private sector	Medium- size	Manu- facturing	Services	Non- Italian- owned companies
				€ m			
1998	28,043	10,147	17,896	1,127	16,809	11,234	5,490
Index number	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1999	27,934	10,249	17,685	1,077	16,558	11,376	6,292
Index number	99.6	101.0	98.8	95.6	98.5	101.3	114.6
2000	30,383	11,790	18,593	1,282	16,999	13,384	6,724
Index number	108.3	116.2	103.9	113.7	101.1	119.1	122.5
2001	31,115	11,698	19,417	1,216	17,613	13,502	7,570
Index number	111.0	115.3	108.5	107.9	104.8	120.2	137.9
2002	31,433	13,130	18,303	1,227	17,264	14,169	6,972
Index number	112.1	129.4	102.3	108.8	102.7	126.1	127.0
2003	29,683	13,446	16,237	1,140	15,715	13,968	5,330
Index number	105.8	132.5	90.7	101.2	93.5	124.3	97.1
2004	31,121	15,125	15,996	1,096	16,346	14,775	5,231
Index number	111.0	149.1	89.4	97.3	97.2	131.5	95.3
2005	30,312	14,000	16,312	1,037	15,911	14,401	5,281
Index number	108.1	138.0	91.1	92.0	94.7	128.2	96.2
2006	26,934	9,572	17,362	1,236	16,706	10,228	5,265
Index number	96.0	94.3	97.0	109.7	99.4	91.0	95.9
2007	28,141	9,567	18,574	1,329	17,257	10,884	5,196
Index number	100.3	94.3	103.8	117.9	102.7	96.9	94.6

<sup>(1)</sup> Capital expenditure at current prices adjusted on basis of the Istat core goods ex-factory price index.(2) The change in 2006 has been calculated excluding the effect of the transaction referred to on page 4, note 1.

	DISPOSALS AS A PERCENTAGE OF CAPITAL EXPENDITURE							
	Total (²)	Public sector	Private sector	Medium- size	Manu- facturing	Services (2)	Non- Italian- owned companies	
1998	35.0	14.9	46.4	21.5	32.5	38.6	34.3	
1999	37.1	29.0	41.9	28.3	40.4	32.4	39.4	
2000	50.3	41.6	55.8	23.3	43.7	58.7	30.6	
2001	40.7	44.2	38.6	35.7	51.0	27.1	32.8	
2002	31.7	17.3	42.1	32.0	36.0	26.6	34.7	
2003	37.4	26.1	46.8	35.7	45.5	28.3	50.8	
2004	34.5	28.7	40.1	39.2	46.4	21.4	45.6	
2005	38.0	30.0	44.8	56.1	39.6	36.2	41.8	
2006	46.0	30.4	54.5	38.3	45.3	47.2	52.9	
2007	34.6	21.3	41.5	34.8	33.8	35.9	45.6	

XLII. XLIII.

		Table 11	
2020 COMPANIES	SOURCES AND APPLICATIONS OF FUNDS		
		TOTAL	

	1999	2000	2001	2002
	€ m	€ m	€ m	€ m
Capital expenditure (1) Financial investments (2) Increase (decrease) in cash and other liquid assets (3) Increase (decrease) in working capital (4)	28,025 12,471 (664) 30,417	30,780 42,273 2,857 3,278	31,942 35,211 (480) 6,246	32,582 26,100 88 18,428
Total applications	70,249	79,188	72,919	77,198
Cash-flow ( <sup>5</sup> ) ( <sup>6</sup> ) Funds provided by shareholders ( <sup>7</sup> ) Grants received Increase (decrease) in borrowings ( <sup>6</sup> )	47,790 4,143 175 18,141	40,300 9,721 157 29,010	44,412 5,840 196 22,471	61,735 3,978 68 11,417
Total sources	70,249	79,188	72,919	77,198

<sup>(1)</sup> Excluding capitalised interest charges.

# PUBLIC SECTOR COMPANIES

	1999	2000	2001	2002
	€ m	€ m	€ m	€ m
Capital expenditure (1)	10,213 3,003 (95) (2,196)	11,828 13,194 203 1,023	11,894 15,323 1,451 5,231	13,464 1,452 (32) 15,960
Total applications	10,925	26,248	33,899	30,844
Cash-flow ( <sup>5</sup> ) ( <sup>6</sup> ) Funds provided by shareholders ( <sup>7</sup> ) Grants received Increase (decrease) in borrowings ( <sup>6</sup> )	14,812 (697) 64 (3,254)	16,242 1,043 99 8,864	16,731 7,245 99 9,824	29,189 2,503 53 (901)
Total sources	10,925	26,248	33,899	30,844

							TOTAL	
2003	20	04	2005	2006	2007	1999-01	2002-04	2005-07
€ m	$\epsilon$	m	€ m	€ m	€ m	€ m	€ m	€ m
30,9 21,8 1,9 5 55,2	51 2 34 50	2,968 0,480 6,921 (162) 0,207	32,268 18,867 4,622 17,276 73,033	29,643 16,616 965 (1,229) 45,995	31,573 49,828 (509) 3,342 84,234	89,955 1,713 39,941	96,463 68,431 8,943 18,816 192,653	93,484 85,311 5,078 19,389 203,262
34,6 3,7 16,7 55,2	38 (8 65 83	0,586 (,298) 89 7,830 0,207	53,843 (3,679) 49 22,820 73,033	61,667 (22,776) 32 7,072 45,995	59,576 (21,157) 36 45,779 84,234	19,704 528 69,622	156,983 (582) 222 36,030 192,653	175,086 (47,612) 117 75,671 203,262

Table 12

# SOURCES AND APPLICATIONS OF FUNDS

						TOTAL	
2003	2004	2005	2006	2007	1999-01	2002-04	2005-07
€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m
13,842 5,732 1,819 1,550 22,943	15,857 7,830 (269) 1,907 25,325	14,537 977 441 2,998 18,953	10,449 4,751 1,776 2,324 19,300	10,607 34,622 566 6,227 52,022	33,935 31,520 1,559 4,058 71,072	43,163 15,014 1,518 19,417 79,112	35,593 40,350 2,783 11,549 90,275
17,072 (410) 47 6,234 22,943	24,193 (2,542) 72 3,602 25,325	16,783 (4,301) 46 6,425 18,953	21,428 (8,333) 25 6,180 19,300	20,343 (8,997) 35 40,641 52,022	47,785 7,591 262 15,434 71,072	70,454 (449) 172 8,935 79,112	58,554 (21,631) 106 53,246 90,275

XLIV. XLV.

<sup>(2)</sup> Excluding capital increases resulting from asset transfers.

<sup>(3)</sup> Cash in hand and with banks and fixed-interest securities.

<sup>(4)</sup> Increase (decrease) in inventories, trade accounts receivable and other current assets, net of trade accounts payable and other current debt.

<sup>(5)</sup> Including funds generated by divestments.

<sup>(6)</sup> The change in 2006 has been calculated excluding the effect of the transaction referred to on page 4, note 1.(7) Rights issues, including share premiums, net of dividends paid and capital refunded to shareholders.

<sup>(1)</sup> Excluding capitalised interest charges.(2) Excluding capital increases resulting from asset transfers.

<sup>(3)</sup> Cash in hand and with banks and fixed-interest securities.

<sup>(4)</sup> Increase (decrease) in inventories, trade accounts receivable and other current assets, net of trade accounts payable and other current debt. (5) Including funds generated by divestments and adjustments arising from privatisations.

<sup>(6)</sup> The change in 2006 has been calculated excluding the effect of the transaction referred to on page 4, note 1.

<sup>(7)</sup> Rights issues, including share premiums, net of dividends paid and capital refunded to shareholders.

Table 14

### PRIVATE SECTOR COMPANIES

	1999	2000	2001	2002
	€ m	€ m	€ m	€ m
Capital expenditure (1)	17,812 9,468 (569) 32,613	18,952 29,079 2,654 2,255	20,048 19,888 (1,931) 1,015	19,118 24,648 120 2,468
Total applications	59,324	52,940	39,020	46,354
Cash-flow ( <sup>5</sup> ) Funds provided by shareholders ( <sup>6</sup> ) Grants received Increase (decrease) in borrowings	32,978 4,840 111 21,395	24,058 8,678 58 20,146	27,681 (1,405) 97 12,647	32,546 1,475 15 12,318
Total sources	59,324	52,940	39,020	46,354

(1) Excluding capitalised interest charges.

## MEDIUM-SIZE COMPANIES

	1999	2000	2001	2002
	€ m	€ m	€ m	€ m
Capital expenditure (1)	1,086 122 201 474	1,308 (169) 24 867	1,258 281 16 628	1,282 307 167 225
Total applications	1,883	2,030	2,183	1,981
Cash-flow ( <sup>5</sup> ) Funds provided by shareholders ( <sup>6</sup> ) Grants received Increase (decrease) in borrowings	1,641 (113) 17 338	1,317 (133) 4 842	1,792 (210) 8 593	1,803 (200) 6 372
Total sources	1,883	2,030	2,183	1,981

<sup>(1)</sup> Excluding capitalised interest charges.

### SOURCES AND APPLICATIONS OF FUNDS

							TOTAL	
	2003	2004	2005	2006	2007	1999-01	2002-04	2005-07
-	€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m
-	17,071 16,119 115 (1,000) 32,305	17,111 12,650 7,190 (2,069) 34,882	17,731 17,890 4,181 14,278 54,080	19,194 11,865 (811) (3,553) 26,695	20,966 15,206 (1,075) (2,885) 32,212	56,812 58,435 154 35,883 151,284	53,300 53,417 7,425 (601) 113,541	57,891 44,961 2,295 7,840 112,987
-	17,590 4,148 18 10,549 32,305	36,393 (5,756) 17 4,228 34,882	37,060 622 3 16,395 54,080	40,239 (14,443) 7 892 26,695	39,233 (12,160) 1 5,138 32,212	84,717 12,113 266 54,188 151,284	86,529 (133) 50 27,095 113,541	116,532 (25,981) 11 22,425 112,987

SOURCES AND APPLICATIONS OF FUNDS

						TOTAL	
2003	2004	2005	2006	2007	1999-01	2002-04	2005-07
€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m
1,201 176 372 465 2,214	1,174 341 130 518 2,163	1,130 392 262 517 2,301	1,370 209 (226) 810 2,163	1,504 726 (103) 385 2,512	3,652 234 241 1,969 6,096	3,657 824 669 1,208 6,358	4,004 1,327 (67) 1,712 6,976
1,813 (361) 1 761	2,032 (59) 1 189	2,140 (213) 0 374	1,874 (275) 0 564	2,156 (211) 0 567	4,750 (456) 29 1,773	5,648 (620) 8 1,322	6,170 (699) 0 1,505
2,214	2,163	2,301	2,163	2,512	6,096	6,358	6,976

XLVI. XLVII.

<sup>(2)</sup> Excluding capital increases resulting from asset transfers.

<sup>(3)</sup> Cash in hand and with banks and fixed-interest securities.

<sup>(4)</sup> Increase (decrease) in inventories, trade accounts receivable and other current assets, net of trade accounts payable and other current debt.

<sup>(5)</sup> Including funds generated by divestments and adjustments arising from privatisations.

<sup>(6)</sup> Rights issues, including share premiums, net of dividends paid and capital refunded to shareholders.

<sup>(2)</sup> Excluding capital increases resulting from asset transfers.

<sup>(3)</sup> Cash in hand and with banks and fixed-interest securities.(4) Increase (decrease) in inventories, trade accounts receivable and other current assets, net of trade accounts payable and other current debt.

<sup>(5)</sup> Including funds generated by divestments.

<sup>(6)</sup> Rights issues, including share premiums, net of dividends paid and capital refunded to shareholders.

### MANUFACTURING COMPANIES

	1999	2000	2001	2002
	€ m	€ m	€ m	€ m
Capital expenditure (1)	16,667 8,300 (836) (2,254)	17,317 24,247 236 (1,893)	18,203 26,967 1,056 7,032	18,033 21,422 (1,151) 2,724
Total applications	21,877	39,907	53,258	41,028
Cash-flow ( <sup>5</sup> ) Funds provided by shareholders ( <sup>6</sup> ) Grants received Increase (decrease) in borrowings	31,586 (7,763) 134 (2,080)	27,587 (2,307) 139 14,488	35,663 492 160 16,943	32,775 1,493 63 6,697
Total sources	21,877	39,907	53,258	41,028

(1) Excluding capitalised interest charges.

# SERVICE COMPANIES

	1999	2000	2001	2002
	€ m	€ m	€ m	€ m
Capital expenditure (1) Financial investments (2) Increase (decrease) in cash and other liquid assets (3) Increase (decrease) in working capital (4)	11,358 4,171 172 32,671	13,463 18,026 2,621 5,171	13,739 8,244 (1,536) (786)	14,549 4,678 1,239 15,704
Total applications	48,372	39,281	19,661	36,170
Cash-flow (5) (6) Funds provided by shareholders (7) Grants received Increase (decrease) in borrowings (6)	16,204 11,906 41 20,221	12,713 12,028 18 14,522	8,749 5,348 36 5,528	28,960 2,485 5 4,720
Total sources	48,372	39,281	19,661	36,170

<sup>(1)</sup> Excluding capitalised interest charges.

### SOURCES AND APPLICATIONS OF FUNDS

						TOTAL	
2003	2004	2005	2006	2007	1999-01	2002-04	2005-07
€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m
16,513 10,197 2,325 1,573	17,466 14,738 719 2,385	17,271 3,229 384 11,501	18,454 16,450 3,229 2,064	19,449 44,908 (129) 8,647	52,187 59,514 456 2,885	52,012 46,357 1,893 6,682	55,174 64,587 3,484 22,212
30,608	35,308	32,385	40,197	72,875	115,042	106,944	145,457
29,002 (2,636) 41 4,201	43,833 (3,656) 48 (4,917)	38,524 (6,676) 26 511	47,064 (13,550) 8 6,675	43,568 (15,794) 2 45,099	94,836 (9,578) 433 29,351	105,610 (4,799) 152 5,981	129,156 (36,020) 36 52,285
30,608	35,308	32,385	40,197	72,875	115,042	106,944	145,457

Table 16

# SOURCES AND APPLICATIONS OF FUNDS

						TOTAL	
2003	2004	2005	2006	2007	1999-01	2002-04	2005-07
€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m
14,400 11,654 (391) (1,023) 24,640	15,502 5,742 6,202 (2,547) 24,899	14,997 15,638 4,238 5,775 40,648	11,189 166 (2,264) (3,293) 5,798	12,124 4,920 (380) (5,305) 11,359	38,560 30,441 1,257 37,056 107,314	44,451 22,074 7,050 12,134 85,709	38,310 20,724 1,594 (2,823) 57,805
5,660 6,374 24 12,582 24,640	16,753 (4,642) 41 12,747 24,899	15,319 2,997 23 22,309 40,648	14,603 (9,226) 24 397 5,798	16,008 (5,363) 34 680 11,359	37,666 29,282 95 40,271 107,314	51,373 4,217 70 30,049 85,709	45,930 (11,592) 81 23,386 57,805

XLVIII. XLIX.

<sup>(2)</sup> Excluding capital increases resulting from asset transfers.

<sup>(3)</sup> Cash in hand and with banks and fixed-interest securities.

<sup>(4)</sup> Increase (decrease) in inventories, trade accounts receivable and other current assets, net of trade accounts payable and other current debt.

<sup>(5)</sup> Including funds generated by divestments and adjustments arising from assets transferred between manufacturing and service companies.

<sup>(6)</sup> Rights issues, including share premiums, net of dividends paid and capital refunded to shareholders.

<sup>(2)</sup> Excluding capital increases resulting from asset transfers.

<sup>(3)</sup> Cash in hand and with banks and fixed-interest securities.

<sup>(4)</sup> Increase (decrease) in inventories, trade accounts receivable and other current assets, net of trade accounts payable and other current debt.

<sup>(5)</sup> Including funds generated by divestments and adjustments arising from assets transferred between manufacturing and service companies.(6) The change in 2006 has been calculated excluding the effect of the transaction referred to on page 4, note 1.

<sup>(7)</sup> Rights issues, including share premiums, net of dividends paid and capital refunded to shareholders.

### NON-ITALIAN-OWNED COMPANIES

### 1999 2000 2001 2002 €m €m €m 7,287 3,835 (577) (1,274) Capital expenditure (1) Financial investments (2) 6,859 3,934 (257) 7,808 6,531 6,339 1,679 Increase (decrease) in cash and other liquid assets (3) Increase (decrease) in working capital (4) (991) (107) 94 425 (1,886)Total applications ..... 6,920 8,650 14,858 9,271 Cash-flow (5) ...... Funds provided by shareholders (6) 6,317 2,509 6,067 7,664 (1,164)1,031 2,766 (1,705)34 1,733 Grants received Increase (decrease) in borrowings 5,092 5,970 3,308 6,920 8,650 14,858 9,271 Total sources .....

### SOURCES AND APPLICATIONS OF FUNDS

						TOTAL	
2003	2004	2005	2006	2007	1999-01	2002-04	2005-07
€ m	€ m	€ m	€ m	€ m	€ m	€ m	€ m
5,611 5,199 775 (539) 11,046	5,602 5,626 (29) (1,403) 9,796	5,751 4,646 927 1,252 12,576	5,829 (914) (525) (438) 3,952	5,872 10,082 304 (3,111) 13,147	21,006 12,144 (1,154) (1,568) 30,428	18,500 14,660 169 (3,216) 30,113	17,452 13,814 706 (2,297) 29,675
8,454 2,242 8 342	12,609 (4,614) 0 1,801	14,011 (1,400) 1 (36)	12,785 (9,014) 0 181	12,490 (3,501) 0 4,158	14,893 2,633 107 12,795	28,727 (4,077) 12 5,451	39,286 (13,915) 1 4,303
11,046	9,796	12,576	3,952	13,147	30,428	30,113	29,675

<sup>(1)</sup> Excluding capitalised interest charges.

<sup>(2)</sup> Excluding capital increases resulting from asset transfers.

<sup>(3)</sup> Cash in hand and with banks and fixed-interest securities.

<sup>(4)</sup> Increase (decrease) in inventories, trade accounts receivable and other current assets, net of trade accounts payable and other current debt.

<sup>(5)</sup> Including funds generated by divestments and adjustments arising from assets transferred between non-Italian - and Italian-owned companies.

<sup>(6)</sup> Rights issues, including share premiums, net of dividends paid and capital refunded to shareholders.

BORROWINGS FROM BANKS

TABLE 18

		MEDIUM A	ND LONG-TERM	I FINANCE			SHORT-TERM	FINA	NCE					TOTAL			BANK BORROWINGS AS A % OF TOTAL EXTERNAL FUNDING (¹)
	Public sector	Private sector	Total	of which: medium-size	of which: non-italian- owned	Public sector	Private sector	Т	`otal	of which: medium-size	of which: non-italian- owned	Public sector	Private sector	Total	of which: medium-size	of which: non-italian- owned	Total
	€ '000	€ '000	€ '000	€ '000	€ '000	€ '000	€ '000	$\overline{\epsilon}$	'000	€ '000	€ '000	€ '000	€ '000	€ '000	€ '000	€ '000	%
Balance at end of 19	98 10,980,318 % 77.9	24,156,248 <i>43.9</i>	35,136,566 50.9	1,759,832 33.0	4,372,824 30.5	3,113,616 22.1	30,812,883 56.1	33,9	26,499 <i>49.1</i>	3,568,260 <i>67.0</i>	9,976,838 <i>69.5</i>	14,093,934 100.0	54,969,131 100.0	69,063,065 100.0	5,328,092 100.0	14,349,662 100.0	61.4
Change in 1999	(2,616,906)	1,545,448	(1,071,458)	240,205	1,222,328	1,665,990	2,361,661	4,0	27,651	114,768	620,644	(950,916)	3,907,109	2,956,193	354,973	1,842,972	16.3
Change in 2000	2,169,762	490,180	2,659,942	181,268	691,235	4,521,325	11,031,193	15,5	52,518	689,264	92,219	6,691,087	11,521,373	18,212,460	870,532	783,454	62.8
Change in 2001	8,145,858	4,204,989	12,350,847	103,086	2,355,011	2,212,648	(3,522,537)	(1,30	09,889)	289,219	244,248	10,358,506	682,452	11,040,958	392,305	2,599,259	49.1
Change in 2002	(4,458,027)	4,983,438	525,411	166,406	2,354,093	714,806	(1,797,838)	(1,08	33,032)	319,227	(2,975,311)	(3,743,221)	3,185,600	(557,621)	485,633	(621,218)	•••
Change in 2003	1,287,670	8,816,070	10,103,740	39,486	1,596,886	(747,307)	(6,083,435)	(6,83	30,742)	233,024	(263,850)	540,363	2,732,635	3,272,998	272,510	1,333,036	19.5
Change in 2004	269,775	(6,108,239)	(5,838,464)	124,320	2,484,670	(5,320,255)	(986,824)	(6,30	07,079)	1,238	(2,247,513)	(5,050,480)	(7,095,063)	(12,145,543)	125,558	237,157	···
Change in 2005	(4,137,263)	9,192,177	5,054,914	202,930	(563,244)	(1,734,599)	(3,464,910)	(5,19	99,509)	176,060	94,766	(5,871,862)	5,727,267	(144,595)	378,990	(468,478)	
Change in 2006	1,325,291	(3,841,770)	(2,516,479)	217,830	(720,222)	(150,242)	4,099,919	3,9	49,677	368,922	(623,955)	1,175,049	258,149	1,433,198	586,752	(1,344,177)	
Change in 2007	18,057,075	3,134,713	21,191,788	353,434	(314,296)	946,387	(917,869)		28,518	375,242	198,959	19,003,462	2,216,844	21,220,306	728,676	(115,337)	46.4
Change between 19 and 2007		22,417,006 96.9	42,460,241 93.8	1,628,965 38.8	9,106,461 214.4	2,108,753 9.5	719,360 3.1	2,8	28,113	2,566,964 61.2	(4,859,793) (114.4)	22,151,988	23,136,366	45,288,354 100.0	4,195,929 100.0	4,246,668 100.0	26.9
Balance at end of 20	007 31,023,553 % 85.6	46,573,254 59.6	77,596,807 <i>67.9</i>	3,388,797 35.6	13,479,285 72.5	5,222,369 14.4	31,532,243	36,7	54,612 32.1	6,135,224 64.4	5,117,045 27.5	36,245,922 100.0	78,105,497 100.0	114,351,419 100.0	9,524,021 100.0	18,596,330 100.0	40.7

<sup>(1)</sup> Borrowings.

LII.

Table 20

# WORKING CAPITAL AS A PERCENTAGE OF NET SALES

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
	%	%	%	%	%	%	%	%	%	%
2020 COMPANIES	12.0	11.8	10.5	11.9	13.4	13.4	12.6	14.5	12.7	16.5
PUBLIC SECTOR COMPANIES	11.8	10.2	7.6	11.0	15.2	14.2	13.9	16.1	14.9	34.8
PRIVATE SECTOR COMPANIES	12.0	12.2	11.4	12.2	12.9	13.2	12.3	14.0	12.0	11.0
MEDIUM-SIZE COMPANIES	26.2	27.2	26.7	27.6	27.6	28.5	28.4	29.1	29.2	29.1
MANUFACTURING COMPANIES	16.5	16.0	13.8	15.0	15.9	15.8	15.5	17.5	15.2	21.0
SERVICE COMPANIES	-8.4	-5.9	-3.9	-0.9	3.3	4.0	1.3	1.6	1.0	-4.5
NON-ITALIAN-OWNED COMPANIES	13.3	13.1	10.9	12.5	12.5	11.7	10.8	10.8	9.9	8.2

N.B. - Working capital has been computed as the sum of the following items: inventories and trade receivables (net of their respective provisions for losses), other current assets, trade payables, amounts due to group companies and other current liabilities. The figures exclude the effect of gains on asset transfers. Ratios broken down by companies with a profitable, loss-making or mixed record are not given as they are not significant.

# INVENTORIES AS A PERCENTAGE OF NET SALES

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
	%	%	%	%	%	%	%	%	%	%
2020 COMPANIES	21.7	20.2	17.9	18.3	19.5	19.6	19.7	15.9	15.2	16.5
PUBLIC SECTOR COMPANIES	37.6	31.3	22.2	23.3	27.9	29.1	29.4	13.0	13.1	14.3
PRIVATE SECTOR COMPANIES	17.6	17.3	16.6	16.9	17.3	17.1	17.0	16.7	15.9	17.1
MEDIUM-SIZE COMPANIES	23.4	24.4	23.5	23.4	23.7	23.4	24.0	24.6	24.4	24.1
MANUFACTURING COMPANIES	25.5	23.8	20.8	21.5	23.1	23.3	23.3	18.5	17.5	18.9
SERVICE COMPANIES	4.5	4.6	4.5	5.4	5.2	5.1	5.0	4.6	4.6	4.7
NON-ITALIAN-OWNED COMPANIES	15.1	14.2	13.5	13.7	13.8	14.1	13.8	13.0	12.6	14.3

N.B. - Inventories are stated net of provisions against losses and the effect of gains on asset transfers.

### BALANCE SHEET STRUCTURE

	COMP		PUB SECT COMPA	ΓOR	PRIV SEC COMP	TOR		MEDIUM-SIZE MANUFAC- SERVICE ITA TURING COMPANIES COMPANIES OV				N- IAN- NED ANIES		
	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007
	%	%	%	%	%	%	%	%	%	%	%	%	%	%
NET TANGIBLE FIXED ASSETS	48.2	44.8	66.0	56.9	34.5	34.3	29.8	29.3	36.3	32.6	71.9	72.4	36.2	33.9
NET WORKING CAPITAL (1)	13.7	17.0	8.9	17.9	17.4	16.1	45.0	45.5	20.2	25.6	0.6	-2.6	19.6	15.7
ASSETS USED IN OPERATIONS	61.9	61.8	74.9	74.8	51.9	50.4	74.8	74.8	56.5	58.2	72.5	69.8	55.8	49.6
INVESTMENTS IN RELATED AND OTHER COMPANIES	31.3	32.1	20.3	20.9	39.8	41.9	13.3	14.5	37.4	36.5	19.2	22.2	39.7	45.9
CASH	6.8	6.1	4.8	4.3	8.3	7.7	11.9	10.7	6.1	5.3	8.3	8.0	4.5	4.5
TOTAL	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
SHAREHOLDERS' EQUITY (²)	43.7	41.4	61.8	53.3	29.9	31.0	43.9	45.3	50.3	45.8	30.6	31.4	33.3	34.0
STAFF-RELATED PROVISIONS	4.6	3.9	4.0	3.1	5.1	4.5	5.6	4.9	4.7	3.8	4.3	4.0	6.6	5.7
BORROWINGS:														
<ul><li>medium- and long-term</li></ul>	28.6	30.2	17.9	23.7	36.8	35.9	18.7	18.6	19.4	23.0	46.9	46.5	30.8	27.3
- short-term	15.4	17.7	7.0	12.5	21.8	22.3	28.6	28.3	17.8	20.8	10.7	10.9	20.0	24.6
	44.0	47.9	24.9	36.2	58.6	58.2	47.3	46.9	37.2	43.8	57.6	57.4	50.8	51.9
OTHER LIABILITIES	7.7	6.8	9.3	7.4	6.4	6.3	3.2	2.9	7.8	6.6	7.5	7.2	9.3	8.4
TOTAL	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

<sup>(1)</sup> Working capital is the sum of inventories and trade accounts receivable (less provisions for writedown), current assets, trade payables, amounts due to Group companies and other current liabilities.

<sup>(2)</sup> Net of own shares and non-tangible fixed assets.

# CHANGES IN SHAREHOLDERS' EQUITY

2020 COMPANIES   Balance at beginning of year   187,652   240,637   289,206   343,037   347,063   289,206   187,652   240,637   289,206   343,037   347,063   289,206   187,652   240,637   289,206   343,037   347,063   289,206   187,652   240,637   289,206   343,037   347,063   289,206   187,652   240,637   289,206   343,037   347,063   289,206   187,652   240,637   289,206   343,037   347,063   289,206   187,652   240,637   289,206   27,610   168,513   289,206   187,652   289,206   27,610   168,513   289,206   27,610   168,513   289,206   187,652   289,206   187,652   289,207   27,610   168,513   29,917   282,648   171,380   289,206   187,652   289,207   27,610   168,513   29,917   282,648   171,380   289,206   187,652   289,207   2					2005	5-07		
Balance at beginning of year		1999-01	2002-04	2005		2007	Total	
Balance at beginning of year	2020				C III			
Increases in share capital arising from asset transfers   2,159   232   1,390   (442)   242   1,190   3,581	Balance at beginning of year Profit (loss) for year Dividends paid during year	48,918 (42,323)	39,814 (53,429)	25,595 (21,803)	27,136 (25,689)	29,917 (25,269)	82,648 (72,761)	171,380 (168,513)
Public Sector Companies   Balance at beginning of year   15,251   23,797   10,975   9,022   12,310   32,307   71,355	Increases in share capital arising from asset transfers Investment grants Changes, own shares Revaluations Transfers to (from) p/l account	528 (2,510) 15,673 7,158	222 (1,551) 30,486 21,138	49 (1,132) 2,846 43,271	32 (5,056) 321 4,096	36 (1,406) 0 2,195	117 (7,594) 3,167 49,562	867 (11,655) 49,326 77,858
Public Sector Companies   Balance at beginning of year   15,251   23,797   10,975   9,022   12,310   32,307   71,355	Balance at year-end	240,637	289,206	343,037	347,063	355,911	355,911	355,911
Balance at beginning of year   85,018   114,807   144,508   154,844   154,596   144,508   85,018   Profit (loss) for year   15,251   23,797   10,975   9,022   12,310   32,307   71,355   Dividends paid during year   (13,011)   (18,305)   (10,427)   (10,921)   (10,882)   (32,230)   (63,546)   New equity issues   20,602   17,856   6,126   2,588   1,885   10,599   49,057   Increases in share capital arising from asset transfers   1,093   (374)   408   (276)   110   242   961   Investment grants   262   172   46   25   35   106   540   Changes, own shares   (2,078)   (1,190)   (1,066)   (1,736)   (1,017)   (3,819)   (7,087)   Revaluations   9,371   26,165   469   0   0   0   469   36,005   Transfers to (from) p/l account   (103)   559   3,378   1,524   (224)   4,678   5,134   Other changes (1)   (1,598)   (18,979)   427   (474)   264   217   (20,360)   Balance at year-end   114,807   144,508   154,844   154,596   157,077   157,077   157,077   157,077   New equity issues   41,425   34,991   11,998   325   2,227   14,550   90,966   Increases in share capital arising from asset transfers   1,066   606   982   (166)   132   948   2,620   Investment grants   266   50   3   7   1   11   327   Changes, own shares   (432)   (361)   (66)   (3,320)   (389)   (3,775)   (4,588)   Revaluations   6,302   4,321   2,377   321   0   2,698   13,321   Transfers to (from) p/l account   7,261   20,579   39,893   2,572   2,419   44,884   72,724   Other changes (1)   (37,047)   (22,211)   (14,936)   1,189   (1,243)   (14,990)   (74,248)   (	•		<u> </u>					
Balance at beginning of year   85,018   114,807   144,508   154,844   154,596   144,508   85,018   Profit (loss) for year   15,251   23,797   10,975   9,022   12,310   32,307   71,355   Dividends paid during year   (13,011)   (18,305)   (10,427)   (10,921)   (10,882)   (32,230)   (63,546)   New equity issues   20,602   17,856   6,126   2,588   1,885   10,599   49,057   Increases in share capital arising from asset transfers   1,093   (374)   408   (276)   110   242   961   Investment grants   262   172   46   25   35   106   540   Changes, own shares   (2,078)   (1,190)   (1,066)   (1,736)   (1,017)   (3,819)   (7,087)   Revaluations   9,371   26,165   469   0   0   0   469   36,005   Transfers to (from) p/l account   (103)   559   3,378   1,524   (224)   4,678   5,134   Other changes (1)   (1,598)   (18,979)   427   (474)   264   217   (20,360)   Balance at year-end   114,807   144,508   154,844   154,596   157,077   157,077   157,077   157,077   New equity issues   41,425   34,991   11,998   325   2,227   14,550   90,966   Increases in share capital arising from asset transfers   1,066   606   982   (166)   132   948   2,620   Investment grants   266   50   3   7   1   11   327   Changes, own shares   (432)   (361)   (66)   (3,320)   (389)   (3,775)   (4,588)   Revaluations   6,302   4,321   2,377   321   0   2,698   13,321   Transfers to (from) p/l account   7,261   20,579   39,893   2,572   2,419   44,884   72,724   Other changes (1)   (37,047)   (22,211)   (14,936)   1,189   (1,243)   (14,990)   (74,248)   (	PUBLIC SECTOR COMPANIES							
Investment grants	Balance at beginning of year Profit (loss) for year Dividends paid during year New equity issues Increases in share capital arising	15,251 (13,011) 20,602	23,797 (18,305) 17,856	10,975 (10,427) 6,126	9,022 (10,921) 2,588	12,310 (10,882) 1,885	32,307 (32,230) 10,599	71,355 (63,546) 49,057
PRIVATE SECTOR COMPANIES  Balance at beginning of year	Investment grants Changes, own shares Revaluations Transfers to (from) p/l account	262 (2,078) 9,371 (103)	172 (1,190) 26,165 559	46 (1,066) 469 3,378	25 (1,736) 0 1,524	35 (1,017) 0 (224)	106 (3,819) 469 4,678	540 (7,087) 36,005 5,134
Balance at beginning of year 102,634 125,830 144,698 188,193 192,467 144,698 102,634 Profit (loss) for year 33,667 16,017 14,620 18,114 17,607 50,341 100,025 Dividends paid during year (29,312) (35,124) (11,376) (14,768) (14,387) (40,531) (104,967) New equity issues 41,425 34,991 11,998 325 2,227 14,550 90,966 Increases in share capital arising from asset transfers 1,066 606 982 (166) 132 948 2,620 Investment grants 266 50 3 7 1 111 327 Changes, own shares (432) (361) (66) (3,320) (389) (3,775) (4,568) Revaluations 6,302 4,321 2,377 321 0 2,698 13,321 Transfers to (from) p/l account 7,261 20,579 39,893 2,572 2,419 44,884 72,724 Other changes (1) (37,047) (22,211) (14,936) 1,189 (1,243) (14,990) (74,248)	Balance at year-end	114,807	144,508	154,844	154,596	157,077	157,077	157,077
Dividends paid during year       (29,312)       (35,124)       (11,376)       (14,768)       (14,387)       (40,531)       (104,967)         New equity issues       41,425       34,991       11,998       325       2,227       14,550       90,966         Increases in share capital arising from asset transfers       1,066       606       982       (166)       132       948       2,620         Investment grants       266       50       3       7       1       11       327         Changes, own shares       (432)       (361)       (66)       (3,320)       (389)       (3,775)       (4,568)         Revaluations       6,302       4,321       2,377       321       0       2,698       13,321         Transfers to (from) p/l account       7,261       20,579       39,893       2,572       2,419       44,884       72,724         Other changes (1)       (37,047)       (22,211)       (14,936)       1,189       (1,243)       (14,990)       (74,248)	PRIVATE SECTOR COMPANIES  Balance at beginning of year		,			,		
Investment grants         266         50         3         7         1         11         327           Changes, own shares         (432)         (361)         (66)         (3,320)         (389)         (3,775)         (4,568)           Revaluations         6,302         4,321         2,377         321         0         2,698         13,321           Transfers to (from) p/l account         7,261         20,579         39,893         2,572         2,419         44,884         72,724           Other changes (¹)         (37,047)         (22,211)         (14,936)         1,189         (1,243)         (14,990)         (74,248)	Dividends paid during year New equity issues Increases in share capital arising	(29,312) 41,425	(35,124) 34,991	(11,376) 11,998	(14,768) 325	(14,387) 2,227	(40,531) 14,550	(104,967) 90,966
Balance at year-end	Investment grants Changes, own shares Revaluations Transfers to (from) p/l account	266 (432) 6,302 7,261	50 (361) 4,321 20,579	3 (66) 2,377 39,893	(3,320) 321 2,572	(389) 0 2,419	11 (3,775) 2,698 44,884	327 (4,568) 13,321 72,724
	Balance at year-end	125,830	144,698	188,193	192,467	198,834	198,834	198,834

	1999-01	2002-04	2005	2006	2007	Total	Total 1999-07
			<u> </u>	€ m			
MEDIUM-SIZE COMPANIES							
Balance at beginning of year Profit (loss) for year Dividends paid during year New equity issues Increases in share capital arising	6,202 1,856 (951) 495	8,495 1,598 (1,174) 554	9,892 692 (367) 154	10,426 754 (419) 144	11,081 989 (483) 272	9,892 2,435 (1,269) 570	6,202 5,889 (3,394) 1,619
from asset transfers	5	68	(94)	119	49	74	147
Investment grants	29	8	0	0	0	0	37
Changes, own shares Revaluations Transfers to (from) p/l account Other changes (1)	10 912 239 (302)	(103) 445 275 (274)	10 220 58 (139)	13 25 1 18	26 0 255 62	49 245 314 (59)	(44) 1,602 828 (635)
Balance at year-end	8,495	9,892	10,426	11,081	12,251	12,251	12,251
•							
NON-ITALIAN-OWNED COMPANIES							
Balance at beginning of year Profit (loss) for year Dividends paid during year New equity issues	30,256 8,395 (9,775) 12,408	47,342 7,755 (15,616) 11,539	63,477 4,278 (5,163) 3,763	67,505 4,281 (6,053) (2,961)	63,824 5,145 (5,216) 1,715	63,477 13,704 (16,432) 2,517	30,256 29,854 (41,823) 26,464
Increases in share capital arising from asset transfers	1,951 107	2,657 12	30 1	(114) 0	(32) 0	(116) 1	4,492 120
Changes, own shares Revaluations Transfers to (from) p/l account Other changes (1)	13 2,288 2,418 (719)	(101) 2,198 14,943 (7,252)	83 657 687 (308)	(3,299) 283 742 3,440	224 0 1,747 (1,347)	(2,992) 940 3,176 1,785	(3,080) 5,426 20,537 (6,186)
Balance at year-end	47,342	63,477	67,505	63,824	66,060	66,060	66,060

LVII.

cont.

<sup>(1)</sup> Mainly adjustments arising on mergers, including the acquisition of shares of companies subsequently amalgamated into buyer company.

# INDEBTEDNESS AS A PERCENTAGE OF SHAREHOLDERS' EQUITY

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
	%	%	%	%	%	%	%	%	%	%
2020 COMPANIES										
total debt	143.4	165.0	169.9	165.5	182.5	186.4	188.2	159.2	159.4	177.3
of which: indebtednessborrowings from banks	59.9 36.8	72.5 40.0	78.1 44.1	80.9 45.0	89.9 46.8	94.2 46.6	94.2 39.7	85.4 32.5	82.2 32.6	95.3 38.8
PUBLIC SECTOR COMPANIES										
total debt	98.6	90.9	101.1	97.1	109.1	113.0	119.3	102.6	99.9	137.3
of which: indebtednessborrowings from banks	39.8 16.6	34.9 15.0	42.3 21.3	46.7 28.6	50.5 27.6	55.3 27.3	56.9 21.4	57.6 14.3	51.6 15.4	86.0 31.7
PRIVATE SECTOR COMPANIES										
total debt	180.5	235.4	227.5	225.8	241.3	244.7	242.7	196.5	197.8	202.7
of which: indebtednessborrowings from banks	76.6 53.6	108.2 63.7	108.1 63.3	111.1 59.5	121.3 62.1	125.2 61.9	123.8 54.1	103.7 44.5	101.9 43.6	101.1 43.3
MEDIUM-SIZE COMPANIES										
total debt	232.6	229.7	242.6	235.8	235.5	242.4	240.3	242.4	241.3	226.1
of which: indebtedness borrowings from banks	106.0 85.9	102.7 84.4	109.3 92.4	110.1 91.6	109.7 93.5	118.6 96.4	114.5 92.7	114.7 93.7	113.0 93.7	105.9 90.2
MANUFACTURING COMPANIES										
total debt	186.2	183.2	185.0	181.6	190.6	198.1	192.6	169.2	173.4	199.5
of which: indebtedness borrowings from banks	77.8 46.1	73.5 44.5	75.6 45.6	81.0 50.2	85.1 49.1	88.4 46.3	80.5 39.5	73.2 32.0	74.1 32.6	95.2 42.8
SERVICE COMPANIES										
total debt	74.9	129.2	140.3	135.0	164.7	163.9	179.1	143.6	136.1	139.3
of which: indebtednessborrowings from banks	31.3 22.0	70.6 31.1	83.0 41.3	80.9 35.2	100.3 41.7	105.5 47.2	122.3 40.1	104.3 33.3	95.6 32.6	95.3 31.9
NON-ITALIAN-OWNED COMPANIES										
total debt	199.1	203.5	211.8	190.2	187.4	162.1	166.0	157.7	175.3	186.7
of which: indebtedness borrowings from banks	84.2 47.4	82.7 49.2	87.4 45.9	84.9 43.4	87.0 39.7	73.1 35.4	76.2 35.8	72.0 33.1	77.4 33.0	81.5 31.6

# AVERAGE ANNUAL COST PER EMPLOYEE

	1999	2000	2001	2002	2003	2004	2005	2006	2007
	€ '000	€ '000	€ '000	€ '000	€ '000	€ '000	€ '000	€ '000	€ '000
2020 COMPANIES									
- Average cost	39.5	40.6	41.4	42.2	43.4	44.7	46.0	47.5	48.5
– Index number	100.0	102.8	104.8	106.8	109.9	113.2	116.5	120.3	122.8
PUBLIC SECTOR COMPANIES									
- Average cost	45.2	45.6	47.8	47.3	49.8	52.5	52.4	56.7	57.0
– Index number	100.0	100.9	105.8	104.6	110.2	116.2	115.9	125.4	126.1
PRIVATE SECTOR COMPANIES									
- Average cost	37.7	39.0	39.5	40.7	41.5	42.4	44.2	44.9	46.2
– Index number	100.0	103.4	104.8	108.0	110.1	112.5	117.2	119.1	122.5
MEDIUM-SIZE COMPANIES									
- Average cost	34.1	35.5	36.3	37.3	38.2	39.6	40.9	42.0	43.5
– Index number	100.0	104.1	106.5	109.4	112.0	116.1	119.9	123.2	127.6
MANUFACTURING COMPANIES									
- Average cost	39.3	40.6	41.4	42.6	44.0	45.6	47.1	49.0	50.2
– Index number	100.0	103.3	105.3	108.4	112.0	116.0	119.8	124.7	127.7
SERVICE COMPANIES									
- Average cost	40.2	40.6	41.4	41.2	41.9	42.7	43.6	44.0	44.6
– Index number	100.0	101.0	103.0	102.5	104.2	106.2	108.5	109.5	110.9
NON-ITALIAN-OWNED COMPANIES									
- Average cost	40.3	41.6	42.7	43.6	45.0	46.1	48.2	49.4	51.0
– Index number	100.0	103.2	106.0	108.2	111.7	114.4	119.6	122.6	126.6

LVIII.

N.B. - Net capital does not include amounts deriving from revaluations pursuant to Laws 342/00, 448/01, 350/03 and 266/05, gains arising on transfer booked during the period, and the effects of tax "cleansing" (for 2004 and 2005); accounts payable do not include provisions for post-retirement benefits, provisions for deferred taxes, or sundry other provisions.

N.B. - Costs are based on average number of employees in year.

**EMPLOYEES** 

BY CATEGORY

	1998	1999	2000	2001	2002		2003	2004	2005	2006	2007
	No.	No. %	No. %	No. %	No.	%	No. %	No. %	No. %	No. %	No. %
1987 COMPANIES											
- Operatives and supervisors	669,476 <i>50</i> .	2 647,305 <i>49.1</i>	639,700 48.4	623,109 47.6	604,539	46.9	582,943 <i>45.9</i>	570,985 <i>45.3</i>	566,657 45.2	564,783 45.0	567,059 45.0
- Clerical and executive staff	663,878 49.	8 670,700 50.9	681,646 <i>51.6</i>	684,966 52.4	683,723	53.1	686,449 54.1	688,559 54.7	687,757 54.8	691,606 55.0	692,203 55.0
Total employees	<u>1,333,354</u> <u>100.</u>	1,318,005 100.0	1,321,346 100.0	<u>1,308,075</u> <u>100.0</u>	1,288,262	100.0	1,269,392 100.0	1,259,544 100.0	1,254,414 100.0	1,256,389 100.0	1,259,262 100.0
PUBLIC SECTOR COMPANIES											
- Operatives and supervisors	87,676 <i>36</i> .	1 83,323 35.3	81,747 35.3	76,993 <i>34.8</i>	71,409	33.7	63,795 31.5	60,762 30.7	58,843 30.3	56,925 29.7	55,844 29.6
- Clerical and executive staff	155,340 <i>63</i> .	9 152,490 64.7	150,100 64.7	144,199 65.2	140,389	66.3	138,865 68.5	136,870 69.3	135,255 69.7	134,824 70.3	132,840 70.4
Total employees	243,016 100.	235,813 100.0	231,847 100.0	<u>221,192</u> <u>100.0</u>	211,798	100.0	202,660 100.0	197,632 100.0	194,098 100.0	191,749 100.0	188,684 100.0
PRIVATE SECTOR COMPANIES											
- Operatives and supervisors	581,800 <i>53</i> .	4 563,982 52.1	557,953 51.2	546,116 50.2	533,130	49.5	519,148 48.7	510,223 48.0	507,814 47.9	507,858 47.7	511,215 47.8
- Clerical and executive staff	508,538 <i>46</i> .	6 518,210 <i>47.9</i>	531,546 48.8	540,767 49.8	543,334	50.5	547,584 <i>51.3</i>	551,689 <i>52.0</i>	552,502 <i>52.1</i>	556,782 52.3	559,363 52.2
Total employees	1,090,338 100.	0 1,082,192 100.0	1,089,499 100.0	1,086,883 100.0	1,076,464	100.0	1,066,732 100.0	1,061,912 100.0	1,060,316 100.0	1,064,640 100.0	1,070,578 100.0
MEDIUM-SIZE COMPANIES											
- Operatives and supervisors	57,083 <i>65</i> .	8 57,616 <i>65.3</i>	58,314 64.6	58,789 64.1	58,726	63.5	58,248 62.8	57,428 62.1	56,898 61.7	56,626 61.2	56,487 60.7
- Clerical and executive staff	29,735 <i>34</i> .	2 30,592 34.7	31,900 35.4	32,973 35.9	33,792	36.5	34,537 37.2	35,038 37.9	35,374 <i>38.3</i>	35,862 38.8	36,571 39.3
Total employees	86,818 100.	88,208 100.0	90,214 100.0	91,762 100.0	92,518	100.0	92,785 100.0	92,466 100.0	92,272 100.0	92,488 100.0	93,058 100.0
MANUFACTURING COMPANIES											
- Operatives and supervisors	609,310 57.	7 585,695 <i>57.3</i>	576,786 56.9	560,215 56.2	542,781	55.5	525,625 54.9	513,152 54.2	508,051 53.9	505,496 53.6	506,194 53.6
- Clerical and executive staff	446,070 <i>42</i> .	3 436,890 <i>42.7</i>	436,008 43.1	437,228 43.8	435,420	44.5	432,125 <i>45.1</i>	433,265 45.8	434,096 46.1	437,597 46.4	438,224 46.4
Total employees	1,055,380 100.	1,022,585	1,012,794 100.0	997,443 100.0	978,201	100.0	957,750 100.0	946,417 100.0	942,147 100.0	943,093 100.0	944,418 100.0
SERVICE COMPANIES											
- Operatives and supervisors	60,166 <i>21</i> .	6 61,610 20.9	62,914 20.4	62,894 20.2	61,758	19.9	57,318 <i>18.4</i>	57,833 18.5	58,606 18.8	59,287 18.9	60,865 19.3
- Clerical and executive staff	217,808 78.	4 233,810 79.1	245,638 79.6	247,738 79.8	248,303	80.1	254,324 81.6	255,294 81.5	253,661 81.2	254,009 81.1	253,979 80.7
Total employees	277,974 100.	295,420 100.0	308,552 100.0	310,632 100.0	310,061	100.0	311,642 100.0	313,127 100.0	312,267 100.0	313,296 100.0	314,844 100.0
NON-ITALIAN-OWNED COMPANIES											
- Operatives and supervisors	172,648 <i>45</i> .	4 166,838 43.7	166,533 42.7	164,773 41.9	159,550	41.1	158,177 40.8	154,117 40.6	152,060 40.4	148,891 39.7	145,555 39.2
- Clerical and executive staff	207,725 54.		223,411 57.3	228,086 58.1	228,729		229,286 59.2	225,452 59.4	224,239 59.6	225,960 60.3	225,468 60.8
Total employees	380,373 100.	381,932 100.0	389,944 100.0	392,859 100.0	388,279	100.0	387,463 100.0	379,569 100.0	376,299 100.0	374,851 100.0	371,023 100.0

N.B. - Figures cover 1987 companies with gross tangible assets at the end of 2007 amounting to  $\varepsilon$  474,248m, or 82,2% of the total fixed assets of all the 2020 companies, when these 1987 companies accounted for 92.8% of the aggregate workforce of all the 2020 companies.

LXI.

